BRAND IDENTITY GUIDE

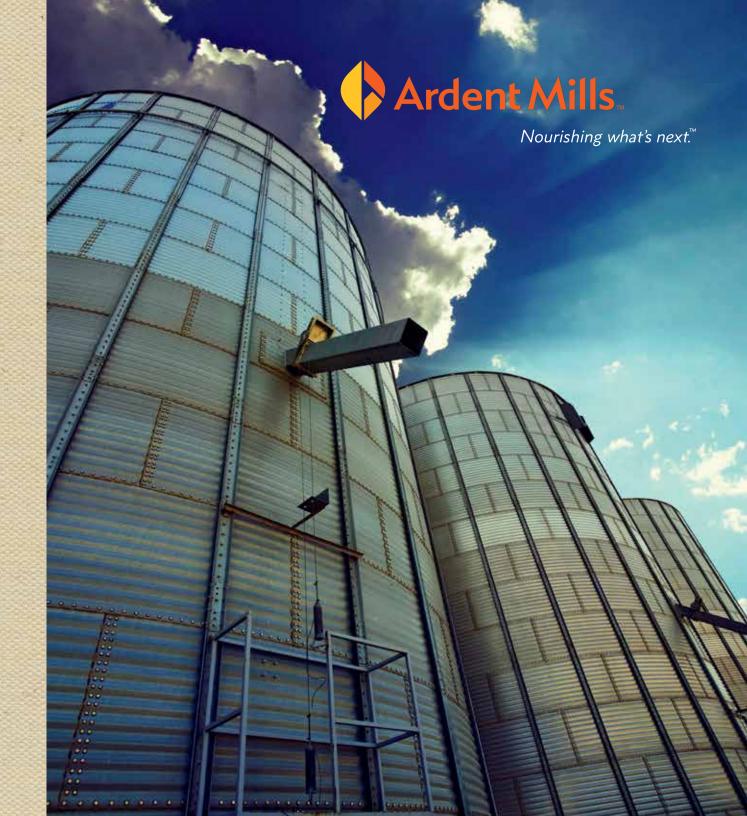


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Together, we are Ardent Mills.

or any company, the challenge of expressing its identity in a way that's clear, compelling and memorable is all-important. For a new company, it's even more essential. That's why we've put together this Brand Identity Guide. It's a handy reference to the visual and verbal guidelines that will put us — and all of our communications partners—on the same page. The more we all understand our brand, the easier it will be to define our identity and positioning in the industry. The information on the pages that follow will help ensure that our many voices join together to express a singular vision and a clear, consistent identity for Ardent Mills.



Company Overview

A new company. A great new era for grain.

velcome to Ardent Mills,™ our new company, born from three industry pioneers:

ConAgra Mills,® Horizon Milling® and CHS, Incorporated.

We are a company dedicated to helping our customers grow in a challenging marketplace. A company that offers the industry's broadest range of flours, mixes, blends and specialty products, customized to meet the industry's needs and backed by unrivaled technical support, customer service and the supply assurance of a coast-to-coast network of 40 community mills, bakery-mix centers and a specialty bakery.



Vision

Our vision is to be the trusted partner in nurturing our customers, consumers and communities through innovative and nutritious grain-based solutions.

Values

Our values set out the principles and expectations of the Ardent Mills Way. We will make a positive impact upon our employees, customers, communities, and partners by:

- · Working to earn trust every day, always operating with reliability and integrity.
- · Serving others with understanding, respect, and care.
- Operating with simplicity, clarity and transparency, removing barriers and letting people do what they do best.
- Ensuring the safety of our products and people; doing what's best to create the safest environment now and for the future.

The Ardent Mills Name

We chose the name Ardent Mills because the word "ardent" communicates passion and intense devotion—attributes at the very heart of our new company. "Ardent" clearly expressed our passion for providing innovative, new products, services and solutions and our unwavering commitment to helping customers grow their businesses.

The basic shape of the Ardent Mills logo was inspired by the silhouette of a kernel of wheat. A vertical "arrow" was incorporated in the center to represent the progressiveness of our new company. The design features three "pieces" that represent our three companies coming together to form a cohesive unit. We used warm colors because, like the company's name, they are passionate, energetic, inviting, earthy and natural, tying back to the products produced at our community mills.

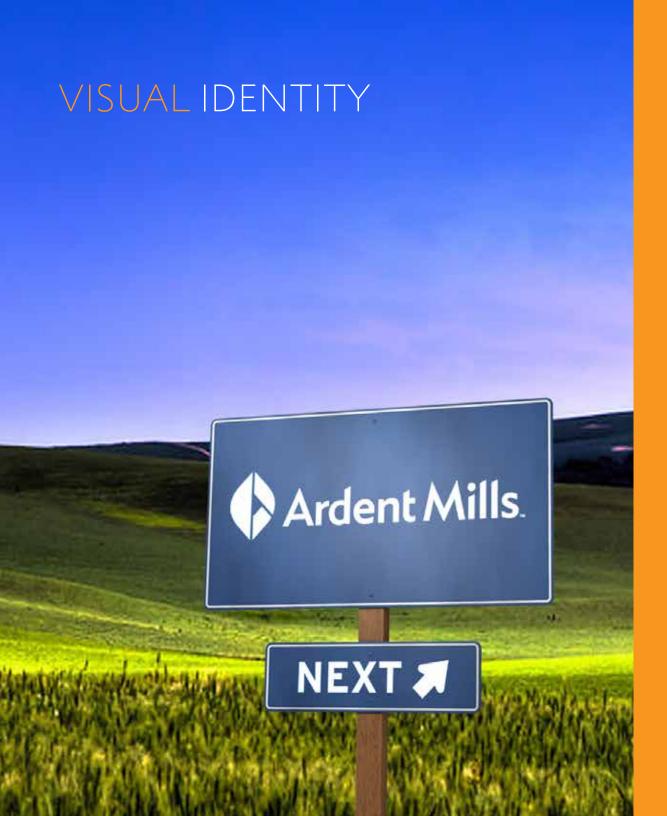
Brand Essence: Nourishing What's Next

Our tagline—Nourishing What's Next—expresses the "heart and soul" of the Ardent Mills brand. We are committed to nourishing innovation, from field to mill to healthy grain-based products that consumers' demand. We're the "can do" grain people who will help you succeed with our game-changing innovation, unmatched expertise and the largest network of community mills in North America.









ommunicating the Ardent MIlls brand effectively builds trust in the company and drives customer loyalty and enthusiasm. Visual cohesion and consistency helps promote a strong, well-planned brand identity. These positive attributes are extended to the company as a whole. Every time Ardent Mills delivers a compelling message that is consistent, it earns trust.

VISUAL IDENTITY

The Ardent Mills Logo



Logo Iconography

All internal and external communications from Ardent Mills business groups should include the following master logo mark (i.e. logo icon + wordmark).



Logo Orientation

When space allows, it is preferable to use the horizontal orientation of the Ardent Mills logo. The logo icon can be used on its own *only* when a logo with the accompanying wordmark appears somewhere in the same piece of communication or within the same environment.

In special circumstances, such as signage or packaging, it may be preferable to use a logo with larger icon to increase recognizability. This orientation should be used sparingly.



HORIZONTAL



VERTICAL





Registration Mark

Ardent Mills is in the process of applying for a trademark registration. During the application process, a "TM" (or ™) must be used in the lower right position, adjacent to the wordmark every time it is used, rather than "R" (®). Once the trademark application has been accepted and placed on file, the "R" can be used. You will be notified when the trademark application is approved.



Color Variations

Spot Color

The spot-color logo is the truest version of the Ardent Mills mark. Use it when economically feasible.



Single Color (Spot Orange)

When multicolor printing is not available, the logo may be reproduced in PMS 179 orange only.



Process Color (CMYK)

Use this version for four-color process printing when extra spot colors are not available.



Single Color (Black)

When multicolor printing is not available, it is preferable to reproduce the logo in black.



No Drop-Shadow

This version should be used when reproduction capabilities are unable to render the drop-shadow—such as in small embroidery. In applications where the logo is reproduced with dimension—raised-letter signage, for example—the logo should be used without its drop shadow.



Reversed

Reversed versions of the logo are to be used only to create enough contrast on a background.



Minimum Size

Please refer to these guidelines when sizing the logo. Always consult with vendors to ensure quality reproduction.



Minimum size: 1" wide



Minimum size for embroidery:
1.5" wide



If the logo must appear in very small sizes, consider using the version with no drop-shadow.

The Logo VISUAL IDENTITY

Logo Misuse

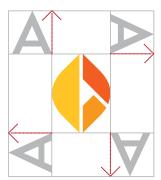
It is important to maintain the look, feel and legibility of the Ardent Mills logo. To ensure proper usage, please adhere to the guidelines outlined in this reference. These examples illustrate treatments that should never be applied to the logo.



Area of Noninterference

At all times, an area of noninterference should be maintained around the Ardent Mills logo. This area is equivalent to the height of the letter "A" in the wordmark.







Noninterference Area Misuse

As the term implies, the noninterference area is intended to establish a visual buffer zone around the logo in order to maintain its primary importance in the aesthetic hierarchy of all Ardent Mills communications.







Keep all photos and graphics outside of the noninterference area

Uncluttered Backgrounds

The noninterference area does not mean that the Ardent Mills logo must always be seen against a white background.

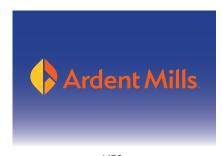
The logo may indeed be used in conjunction with photographic or illustrated backgrounds, as long as those backgrounds are visually uncluttered and provide good tonal contrast, allowing the logo to always remain easily legible and immediately recognizable



YES: A background free of distracting clutter which also provides excellent contrast



YES: A simple background that allows the logo to be seen clearly



YES: This graphic's uncomplicated background insures good legibility



NO: Although the contrast is adequate, the background is far too complicated



NO: Extreme background clutter makes the logo nearly unreadable



NO: This graphic's intrusive clutter and low contrast make it a poor background choice

The Noninterference Area in Practice

To achieve visual consistency across a wide variety of applications, the non-interference area should always be used to create a *minimum* of clear space around the Ardent Mills logo.

In practice however, a more visually pleasing look is usually achieved when additional clear space is added beneath the logo.





The area of non-interference dictates the minimum clear space required around the logo

In practice, additional space beneath the logo will create a stronger visual foundation



The 4: 1.6 Proportion

When the additional space is incorporated at the bottom of the non-interference area the results are a horizontal rectangle with an approximate proportion of 4 to 1.6.

Accordingly, a sign four feet wide will have a height of approximately 1ft. 7in.

One Proportion; Many Applications

Apply the 4: 1.6 proportions in all situations where it's possible to dictate the dimensions of new signage and materials that use solely the Ardent Mills logo, with no extra text or visual elements.







The Logo & Tagline Lock-up

The approved tagline is "Nourishing what's next." The alignment, proportions and position of the tagline, relative to the logo, have been carefully considered and together are known as the "lock-up." Use only approved versions of the lock-up as provided by an authorized Ardent Mills brand manager. Never alter the lock-up.



Nourishing what's next.™

Misuse of The Lock-up

It is important to maintain the look, feel and legibility of the Ardent Mills lock-up. To ensure proper usage, please adhere to the guidelines outlined in this reference.

The examples provided illustrate treatments that should never be applied to the lock-up.









The Lock-up's Area of Noninterference

The area of noninterference should be adjusted as shown when the logo/tagline lock-up is used.





Approved Lock-up Variations

Having a visually consistent brand identity reflects well upon Ardent Mills as a whole, fostering a sense of foresight and stability among customers and employees alike. Thus, only authorized versions of the Ardent Mills logo/tagline lock-up should be used. Consult with an Ardent Mills brand identity manager for a complete library of lock-up variations.



Nourishing what's next.[™]



Nourishing what's next.[™]



Nourishing what's next.™



Nourishing what's next.™

Extra-Large Logo Lock-up

Regular Size Lock-up

Use this lock-up in nearly all cases.

In cases where the Ardent Mills logo is displayed at very large sizes—such as in signage or environmental graphics—this lock-up can be used to keep more visual emphasis on the logo itself.



Nourishing what's next.[™]



Nourishing what's next."

Small Logo Lock-up

To keep the tagline legible when the logo must be used at smaller sizes, this version is recommended.





Color and Typography

Metro Nova Regular
ABCDEFGHIJKLMNOPQRSTUVWX
abcdefghijklmnopqrstuvwxyz
1234567890!@#\$%^&*()

Metro Nova Italic

ABCDEFGHIJKLMNOPQRSTUVWX

abcdefghijklmnopqrstuvwxyz

1234567890!@#\$%^&*()

Metro Nova Medium

ABCDEFGHIJKLMNOPQRSTUVWX

abcdefghijklmnopqrstuvwxyz

1234567890!@#\$%^&*()

Metro Nova Medium Italic

ABCDEFGHIJKLMNOPQRSTUVWX

abcdefghijklmnopqrstuvwxyz

1234567890!@#\$%^&*()

Color Palette

These are the approved colors for the Ardent Mills brand.

Primary Brand Colors

PMS 123 CMYK 0 24 94 0 RGB 255 196 37 WEB FFC425



PMS 144 CMYK 0 48 100 0 RGB 248 151 29 WEB F8971D

Primary Accent Colors

PMS 447 CMYK 16 0 31 82 RGB 68 77 62 WEB 444D3E



WHITE

Secondary Colors

PMS 7765 CMYK 30 21 100 0 RGB 187 178 30 WEB BBB21E PMS 5415 CMYK 42 8 0 40 RGB 93 134 160 WEB 5D86A0 Secondary Accent Color (sparingly, for text, line art, etc.)

PMS 704 CMYK 0 90 72 29 RGB 179 45 51 WEB B32D33

Color Palette

These are the approved supporting colors for the Ardent Mills brand. They are primarily selected for use in the marketing and advertising of individual Ardent Mills products.

Supporting Colors for Marketing and Advertising of Ardent Mills products



Primary Font Usage

The approved typeface for Ardent Mills communications is Metro Nova. Type builds character. Type creates hierarchy. The Metro Nova font family is clean, readable and approachable.

Metro Nova Thin ABCDEFGHIJKLMNOPQRSTUVWXYZ abcdefghijklmnopqrstuvwxyz 1234567890!@#\$%^&*()

Metro Nova Thin Italic ABCDEFGHIJKLMNOPQRSTUVWXYZ abcdefghijklmnopqrstuvwxyz 1234567890!@#\$%^&*()

Metro Nova Light ABCDEFGHIJKLMNOPQRSTUVWXYZ abcdefghijklmnopqrstuvwxyz 1234567890!@#\$%^&*()

Metro Nova Light Italic ABCDEFGHIJKLMNOPQRSTUVWXYZ abcdefghijklmnopqrstuvwxyz 1234567890!@#\$%^&*()

Metro Nova Regular ABCDEFGHIJKLMNOPQRSTUVWXYZ abcdefghijklmnopqrstuvwxyz 1234567890!@#\$%^&*()

Metro Nova Italic
ABCDEFGHIJKLMNOPQRSTUVWXYZ
abcdefghijklmnopqrstuvwxyz
1234567890!@#\$%^&*()

Metro Nova Medium
ABCDEFGHIJKLMNOPQRSTUVWXYZ
abcdefghijklmnopqrstuvwxyz
1234567890!@#\$%^&*()

Metro Nova Medium Italic ABCDEFGHIJKLMNOPQRSTUVWXYZ abcdefghijklmnopqrstuvwxyz 1234567890!@#\$%^&*()

Metro Nova Bold ABCDEFGHIJKLMNOPQRSTUVWXYZ abcdefghijklmnopqrstuvwxyz 1234567890!@#\$%^&*()

Metro Nova Bold Italic ABCDEFGHIJKLMNOPQRSTUVWXYZ abcdefghijklmnopqrstuvwxyz 1234567890!@#\$%^&*()

Metro Nova Extra Black
ABCDEFGHIJKLMNOPQRSTUVWXYZ
abcdefghijklmnopqrstuvwxyz
1234567890!@#\$%^&*()

Metro Nova Extra Black Italic ABCDEFGHIJKLMNOPQRSTUVWXYZ abcdefghijklmnopqrstuvwxyz 1234567890!@#\$%^&*()

Secondary Font Usage

When Metro Nova is not available, Gill Sans is the approved secondary font.

Gills Sans is widely distributed and should be available for use in presentation applications such as PowerPoint or Keynote.

Gill Sans Light
ABCDEFGHIJKLMNOPQRSTUVWXYZ
abcdefghijklmnopqrstuvwxyz
1234567890!@#\$%^&*()

Gill Sans Light Italic
ABCDEFGHIJKLMNOPQRSTUVWXYZ
abcdefghijklmnopqrstuvwxyz
1234567890!@#\$%^&*()

Gill Sans Regular ABCDEFGHIJKLMNOPQRSTUVWXYZ abcdefghijklmnopqrstuvwxyz I234567890!@#\$%^&*() Gill Sans Regular Italic
ABCDEFGHIJKLMNOPQRSTUVWXYZ
abcdefghijklmnopqrstuvwxyz
1234567890!@#\$%^&*()

Gill Sans Bold ABCDEFGHIJKLMNOPQRSTUVWXYZ abcdefghijklmnopqrstuvwxyz 1234567890!@#\$%^&*()

Gill Sans Bold Italic
ABCDEFGHIJKLMNOPQRSTUVWXYZ
abcdefghijklmnopqrstuvwxyz
1234567890!@#\$%^&*()

Signage



Exterior Signs

These examples of permanent outdoor signs are intentionally kept straightforward and unembellished to communicate as sense of lasting reliability.



Typical Site Sign

The 4: 1.6 proportions apply in this

(See page 13 of this Guide for more discussion of the 4: 1.6 proportion.)



Logo & Text Site Sign

In this example the sign's background area is increased at the bottom to keep the added text outside of the logo's area of noninterference.



VISITOR

ENTRANCE

Ardent Mills

Directional Signs

Legibility is the primary concern with outdoor signage due to ever-changing lighting conditions. Create maximum contrast and readability with large, capital letters in white against an uncluttered background of PMS 447 dark gray.



..... PMS 447



Typical Site Sign-Vertical

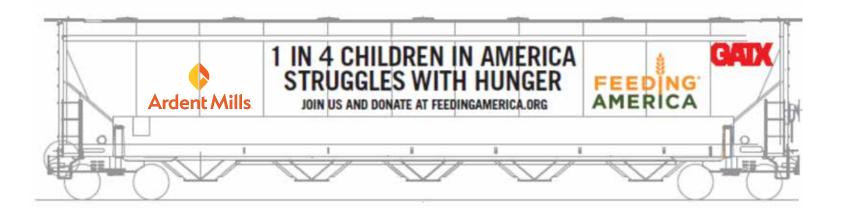
The horizontal logo orientation is strongly preferred. In cases where existing materials or other factors will not allow a horizontal format, the vertical version should be used.



Railcar

Note how two different orientations of the Ardent Mills logo are used, depending on the available space and design objectives.





Mobile Innovation Center

The Ardent Mills Mobile Innovation Center is equipped with a state-of-the art test kitchen and bakery, and fosters on-site culinary creativity, hands-on education and interactive R&D support for our customers.











VISUAL IDENTITY

Environmental Graphics

Large-scale graphics have the ability to encompass the viewer in a powerful brand statement. To ensure brand consistency throughout our many locations and facilities, be sure to collaborate with Ardent Mills Marketing in all stages of planning and production.





CONFERENCE ROOMS





WINDOWSCREENS

Design Applications



Business Papers

Designed within the framework of the Ardent Mills brand identity, the stationery package facilitates clear, businesslike Director of Research communications. Ardent Mills **Ardent Mills** Ardent Mills 1507 McGinty Rd. West, MS 61 Wayzata, MN 55391 1507 McGinty Rd. West, MS 61 952.742.5018 ph Wayzata, MN 55391 USA 952.000.0000 fx ArdentMills.com

Photography

The Ardent Mills photography style is best described as "real moments in the sun." Whether it be people, people interacting with Ardent Mills products, Ardent Mills products in an environment, or Ardent Mills products by themselves, authenticity is key. People, places, and products should never be overly styled to the point that they become fake or unbelievable. People should always appear to be real—not models—and environments should be places where the products would naturally appear.









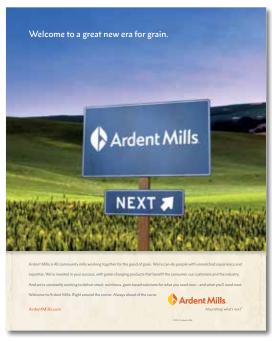




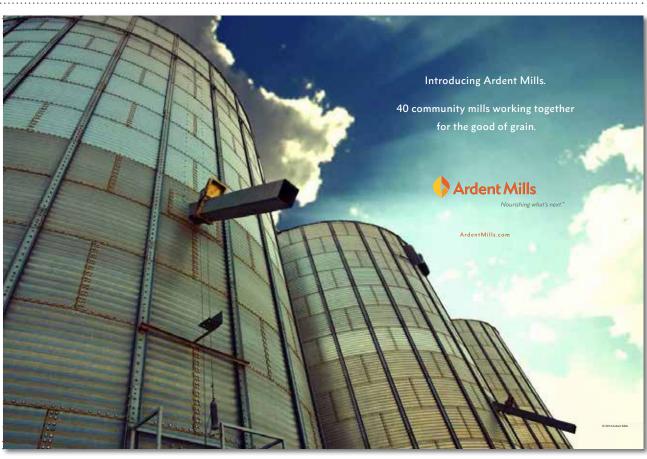


Advertising

These examples of external advertising were used to launch the new Ardent Mills company.



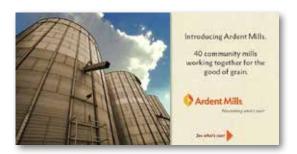
SINGLE-PAGE PRINT AD



TWO-PAGE PRINT AD

DIGITAL BANNER ADS









Corporate Brochure

Below are representative pages from an Ardent Mills corporate brochure.



