#### MAKING A POSITIVE

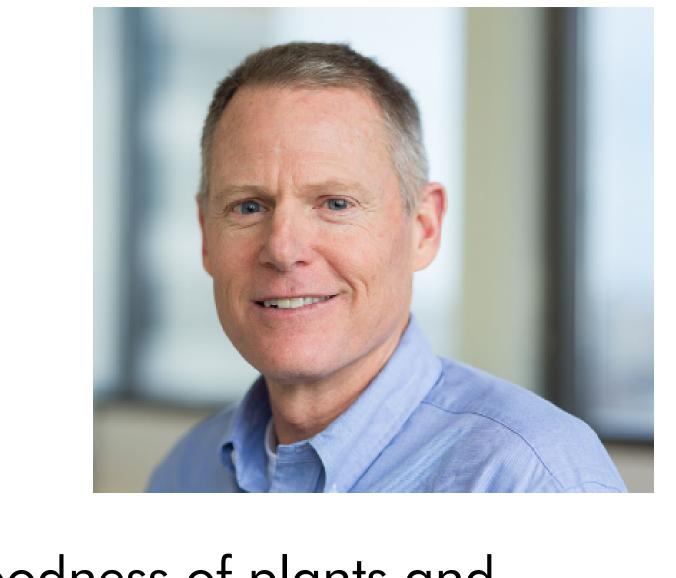


#### Letter from Dan Dye:

innovator. With more than 40 community flour mills and blending facilities throughout the U.S., Canada and Puerto Rico, we offer the broadest range of premium multi-use flours, whole grains, mixes and custom multi-grain blends. We are raising the bar on sustainability in measurable ways.

At Ardent Mills, we are passionate about bringing people the goodness of plants and

Ardent Mills is North America's leading flour supplier and grain



grains through innovative and unique approaches. That is why we launched The Annex by Ardent Mills in March 2018. This dedicated team is committed to exploring and promoting what's next in whole grains, pulses, mixes, custom multigrain blends and finished breads.

What makes Ardent Mills different is the bold spirit of invention and imagination that is

engrained in everything we do. Our ingredients are focused on your business' success. We bring superior quality, deep knowledge, excellent service, creative approaches, and earthwise thinking to the foods of today and the innovations of tomorrow. We want to be your resource for what's next.

Our sustainability pillars focus on agriculture, operations, procurement and transportation.

But our commitment doesn't stop there. Our integrated sustainability teams have recently expanded their reach beyond the continental United States to include Canada and Puerto Rico. Adding these teams in various locations further drives us towards our goal to be sustainable in all of the communities where we live and work. Because of this commitment, Ardent Mills is proud to have been named a finalist for the 2018 Denver Chamber of Commerce Green Business Award. We believe our investment in sustainability delivers a product that brings value to both our customers and the environment.

We are pleased to share our story and demonstrate how we partner with customers, communities, vendor partners and our team members for a more sustainable world.

Sustainability is everyone's business.



Ardent Mills

Agriculture Pillar

Ardent Mills Sustainability Report Fiscal 2018



field of sustainability. Our work in breeding and grain genetics with public and private partners focuses on bringing new varieties to the market. These new varieties offer better agronomic packages for the farmer, including better milling and baking properties which work to reduce food waste in the bakeries. By introducing sustainability at the agricultural level, we can think about wastereducing measures farther along the development chain.

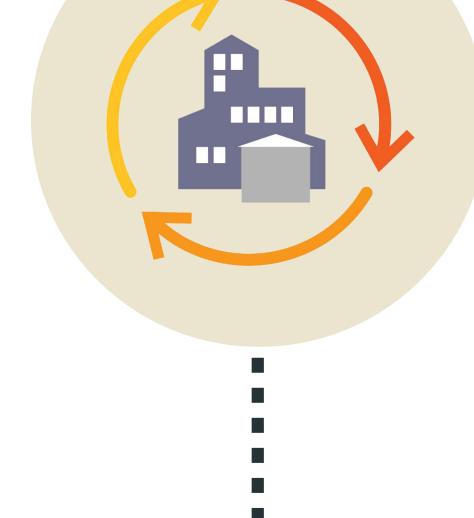
In 2016, Ardent Mills became an associate member of Field to Market: The Alliance for Sustainable Agriculture. Field to Market is a partnership that creates a common measurement framework for agriculture. Through these efforts, Ardent Mills has partnered with Kellogg to sponsor projects in Southeast Idaho, Northern

We are proud of the local partnerships we've built with farmers across the United

States. At Ardent Mills, we have a responsibility to support family farmers in the

Ardent Mills works to push the boundaries of agricultural practices. Our team is in the innovation phase of several projects and en route to delivering measurable results.

Utah and California as well as with Unilever on a project in Eastern Colorado.



## We are working to reduce our operational impact on the Earth. We now use less water and energy in our facilities. We also manage our waste responsibly, choosing to recycle or compost. Ardent Mills acknowledges that a small change can have a large impact. That is why we are always looking for ways to lessen our

global footprint.

Operations Pillar

In 2017, we received the "Environmental Impact Award" from Pratt Industries. Our initiative to recycle paper in our Newton facility resulted in 1,085,000 gallons of water saved. Recycling paper also resulted in 512 yards of waste diverted from landfills.

The Ardent Mills Innovation Center in the Denver headquarters began composting

in FY18. Since the program began, only 35 percent of waste ends up in a landfill.

The other 65 percent is either composted or recycled. These sustainability efforts, pioneered by team members, had a large impact on the building. Denver headquarters now ranks high on sustainability with the local waste management company. In fact, this ranking is about twice the score of waste management customers in the service area.

Additionally, Ardent Mills continues to mine energy-saving initiatives. We are

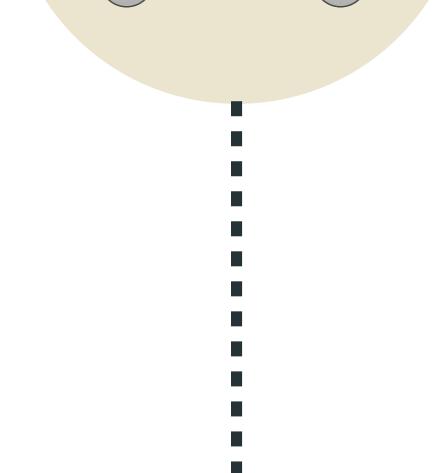
improving the Operational Equipment Effectiveness (OEE) at our facilities to

reduce energy usage. In fact, our focus on energy saving projects yielded a

reduction in 3,900 tons of greenhouse gases (GHG) over FY17.

Ardent Mills Sustainability Fiscal Report 2018

Transportation Pillar



### Ardent Mills is a proud partner of the U.S. Environmental Protection Agency's Smartway® Program. We work with carriers who choose clean-burning fuel alternatives. Through this program, a single truck can reduce yearly consumption of diesel fuel by 2,000 to 4,000 gallons. Our usage of dual-fuel trucks is up 42

percent year over year, with plans to increase this number in FY19.

We aim to drive sustainability across all modes of transportation. By prioritizing

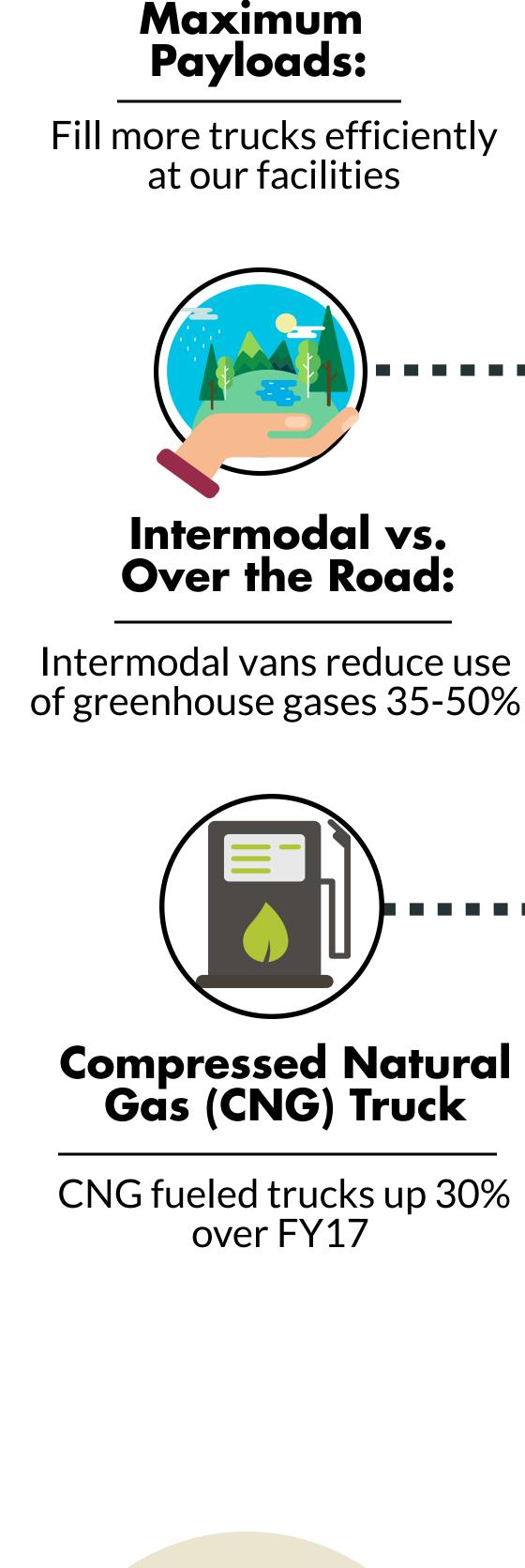
sustainable shipping methods, we can have a positive impact on the environment.

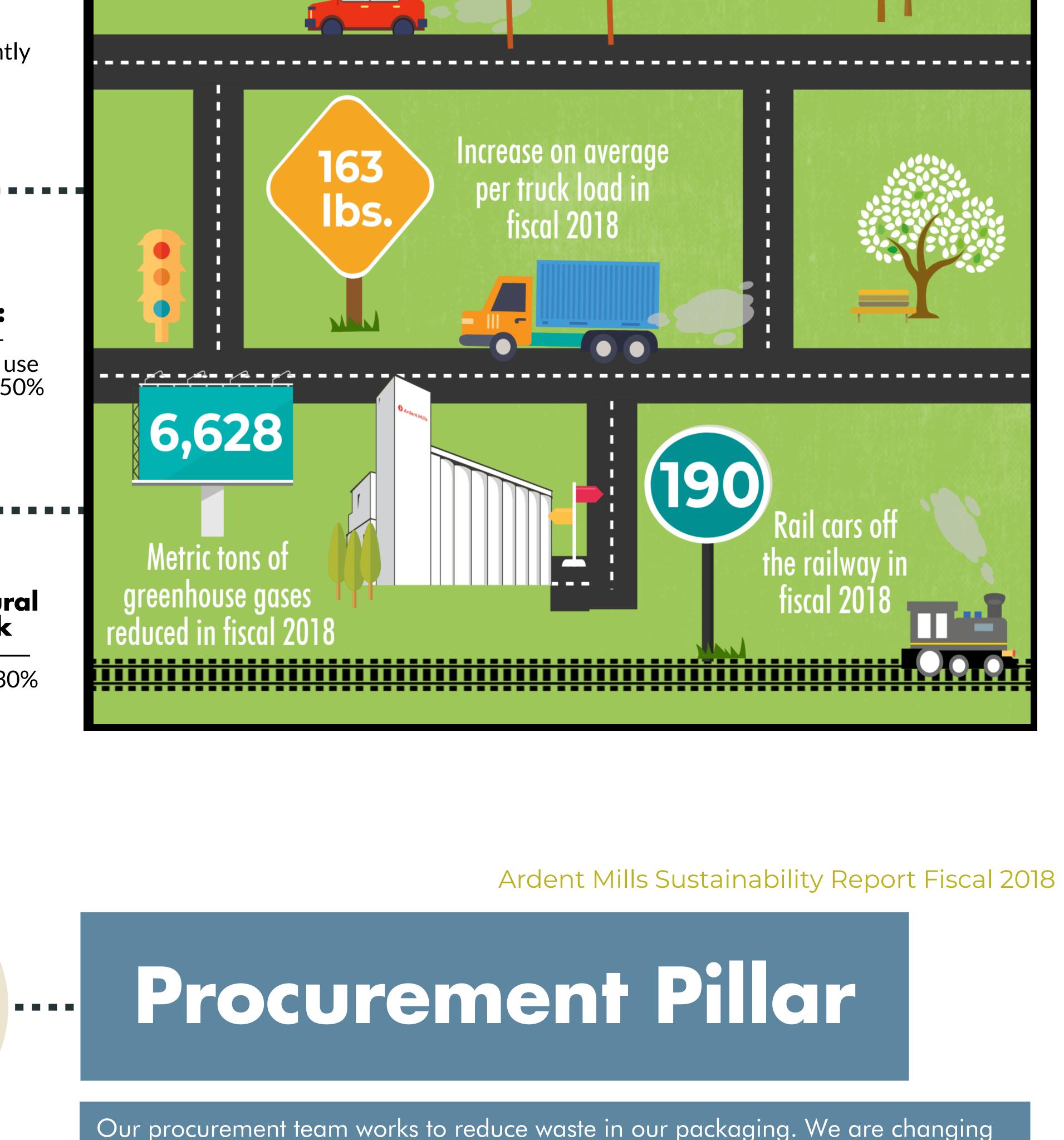
Ardent Mills.

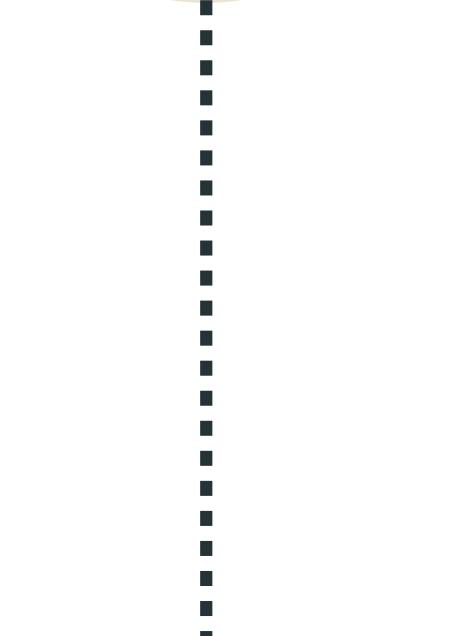
Cars off the road

in fiscal 2018

DRIVING SUSTAINABILITY







and wildlife.

## Our Innovative Baking Resources facility has earned a certification by the Roundtable on Sustainable Palm Oil (RSPO). The RSPO is an organization that ensures all palm oil products are responsibly sourced. By pairing with an

The team also worked with suppliers to change how inbound shipments are

standard promotes sustainable forest management in North America.

our bags from a 3-ply to a 2-ply paper. Based on an estimate by the respected

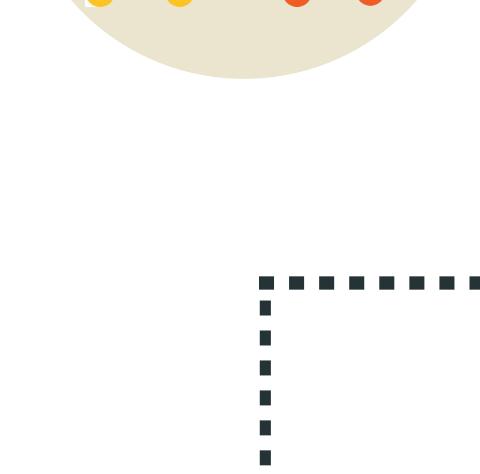
Environmental Paper Network, this change will save an astounding 19,090 trees.

label tells customers that the fiber in our packaging meets the SFI standard. This

palletized. This change allows us to reduce fuel emissions and divert more waste

In addition, our bag design now features a Sustainable Forestry Initiative label. This

organization like the RSPO, we can take steps towards protecting the environment



# Responsibility Ardent Mills is a values-based company committed to Trust, Serving, Simplicity, and Safety. Our team members strive to embody these values by giving back. Giving

Corporate

back can mean planting trees, picking up trash along roads, or restoring wildlife habitats. Whatever the activity, team members work to protect and beautify their local environment.

During our annual Month of Service, Ardent Mills focuses on nourishing our communities. In 2017, we raised \$140,000 at our annual Supplier Charity Golf

Tournament. We partnered with The Food Bank of the Rockies to create 650,000 meals for people across the Front Range of Colorado and all of Wyoming. Although we promote our Month of Service, we are proud to live out our values year-round.

Our Annual Month of Service

618
volunteers

3,441 hours served

198
unique volunteer events